NATIONAL RIFLE ASSOCIATION OF AUSTRALIA LIMITED



Annual Report 2009-2010

ANNUAL REPORT & BALANCE SHEET

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MEMBERS

ACT FULLBORE TARGET RIFLE

NORTH QUEENSLAND RIFLE ASSOCIATION INC

NEW SOUTH WALES RIFLE ASSOCIATION INC

NORTHERN TERRITORY RIFLE ASSOCIATION INC

QUEENSLAND RIFLE ASSOCIATION INC

SOUTH AUSTRALIAN RIFLE ASSOCIATION INC

TASMANIAN RIFLE ASSOCIATION INC

VICTORIAN RIFLE ASSOCIATION INC

WEST AUSTRALIAN RIFLE ASSOCIATION INC

BOARD AND APPOINTMENTS AS AT 30th JUNE 2010

Company Directors

Term End: Nov 2012	Mr. J Fitzgerald, Mr. J Harding
Term End: Dec 2010	Mr. G Duncan, Mr. B Scott, Mr. G Wittorff

Appointments

President	Major General John Hartley, AO [Retd]
Executive Officer	Mrs. C Berry
Chief Range Officer	Mr. P Hayden
Chief Gun Smith	Mr. K Hills
Web Master	Mr. G Roberts
ICFRA Delegates	Mr. G Grosskreutz – Council
	Mr. B Scott – TR Committee
	Mr. R Gray – Veterans Committee
Patron	Lt. General Lawrence G. O'Donnell, AC, FAICD
Vice Patron	The Hon David Hawker, MP Mr. Alastair R Macpherson, OAM The Hon Wilson Tuckey, MP
Vice President	Mr. Colin Kuchel
Auditor	Harding Martin Financial Services PO Box 763, Ipswich, QLD 4305

PRESIDENTS REPORT

President's Report – MAJ GEN John Hartley

CHAIRMAN/RULES REPORT

Chairman and Rules Director's Report – John Fitzgerald

The major challenges facing the NRAA still basically remain the same as in previous years and that is firstly membership and financial resources.

We can manage our financial resources, but membership is still a mounting concern. Only with the assistance of members at club level can we hope to attract new shooters to our sport. All States and Territories should be acutely aware that if we take our eye off the ball we loose the opportunity to recruit at club level and that is where we should be focusing our attention and resources.

Whilst our Financial resources made a loss in the past year, the NRAA is in a particularly healthy financial position and there is no cause for alarm. Outlays for the 2011 World Long Range Championships at Belmont next year have impounded on our bottom line for which recovery will not be realised until sometime mid 2011. Other non-recurring factors also contributed to this year's small deficit.

NRAA has also commissioned the writing of the NRAA's long overdue history "The First One Hundred Years" – a publication that should be available to coincide with our staging of the World Long Range Championships.

NRAA Strategic Plan under the guidance of our President, Major General John Hartley AO (Retd.), was tabled and discussed at the first innovative "Chairman's" meeting held in August of this year.

Congratulations to our two Commonwealth Games representatives, James Corbett and Geoff Grenfell who competed in India in October this year, albeit under most trying circumstances. To James "well done" in achieving 'Silver' in the individual event.

Since being re-elected to the NRAA Board at the 2009 AGM I have acted in the following capacity:-

- Attended and Chaired all meetings of the Board and 2011 Planning Committee.
- Attended in the role of Match Director National Teams Championships, Darwin June 2010.
- Attended the Sesquicentenary of the NRA of UK in July 2010 at Bisley Range. (at own expense).
- Attended in the role of Match Director at the NRAA Annual Championships Belmont October 2010.
- Attended in the role of Match Director at the second NRAA F Class Team events McIntosh Range, Canberra November 2010.

John Fitzgerald, Chairman, NRAA Ltd.,

MEMBERSHIP REPORT

Membership Director's Report – George Wittorff

My Board activities over the past year which are directly related to my portfolio of Membership are as follows:

Attendance at Board Meetings:

I have attended 100% of NRAA Board Meetings.

Representing NRAA:

I have represented the NRAA at the WARA 2010 Queens and the 2010 QRA Queens Prize meetings.

ATR Information to members:

I have submitted a series of articles in the NRAA's ATR under the banner of "Membership Matters", in which I advocated:

- Club Membership Planning, suggesting ways and means for clubs to address local membership drives;
- Club Development Planning, citing available Club Development Plans already existing on the NRAA website which clubs could adopt to suit their needs for general development, or when applying for development funding.
- Website development, including information to clubs and DRA's as to how they can link their existing websites to the NRAA's site.

Public Perception of the NRAA:

I have been an advocate in improving the public perception of the sport of target rifle shooting and presented the view that perhaps the need to have a discussion with S&T Associations along these lines, specifically to consider inserting the term "Target" into our title, i.e., "National Target Rifle Association of Australia".

I was not successful in this endeavour.

Voting Procedures for Elections:

I was unsuccessful in my endeavours to change the voting procedure for election of Board Members. The majority of S&T's rejected my suggestions to have voting slips treated as postal votes, that is, completed by S&T Executive prior to the AGM rather than the current method whereby S&T delegates cast their vote at the AGM.

Coaching:

National Coaching Director, Alex Timms, in cooperation with Tricia Van Nus has developed and completed the Club Level Coaching Manual. This has been the subject of a workshop held by NRAA at the Belmont facilities and attended by coaching directors from SARA, NQRA, QRA, NTRA and NSWRA. It has been approved by AISL and recently forwarded to all State and Territory Associations and Coaching Directors.

The next level, the Competition Coaching Manual is approximately 50% with anticipated completion for submission to AISL early in 2011.

Membership Survey:

The Membership Survey has its roots in several issues;

- The establishment of a National data base is one of the three stated objects of the NRAA's Constitution;
- The ranking system for the NRAA, as contained within the NRAA website, is dependent for accuracy and universality on each shooter having a UIN. The survey is seen as one way of achieving this goal; and
- Data collection via the Survey was seen as a way around the inability of some and the refusal of other State and Territories to provide the NRAA with members' details.

At present, less than 10% of members have completed the survey, which means that it is likely that the final outcome will be insufficient data to be of much use to the NRAA for planning or for gaining reliable information.

Had the survey been supported by the majority of members, it would still have been of limited utility because once the data was entered it would become progressively outdated. Constant updating of the data would prove to be an unending and time consuming task.

What this has clearly demonstrated is the fact that unless the NRAA has access to full membership details there is little reliable information available that can be used for national planning purposes. Similarly, each S&T will be working on assumptions that may not match national trends or directions.

One positive outcome of this exercise is that I have been able to access each Association's membership numbers (as at March, 2010), including the size of each rifle club in Australia. (Appendices 1 and 2) Again, this is simply a snapshot of what existed in Jan-March of this year.

For Consideration:

The obvious solution to this situation for the NRAA is to have each S&T transfer its membership database to the NRAA, and update on a regular basis, thus allowing the possibility of national planning and at the same time letting S&T Associations have access to the 'wider picture'.

An alternative solution is to have all member registrations processed by the NRAA. This would require each S&T to agree to centralizing the registration process, and accepting that the NRAA would then transfer fees back to the S&T, depending on their registration numbers. This would be the ideal as far as management of issues such as the ATR is concerned, but more importantly would give the NRAA the status of a truly national peak body.

Unless S&T Associations take steps to comply with the NRAA Constitution there seems little use in proceeding with this issue.

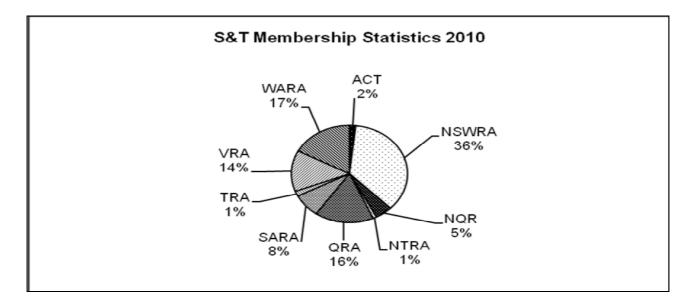
Should that be the case, a pragmatic approach would be to amend the NRAA Constitution and strike out the reference to a National Database.

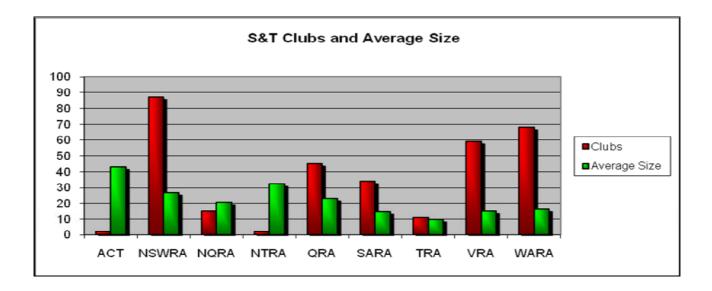
George Wittorff Membership Director 2010.

MEMBERSHIP REPORT - Con't

STATE AND TERRITORY MEMBERSHIP STATISTICS

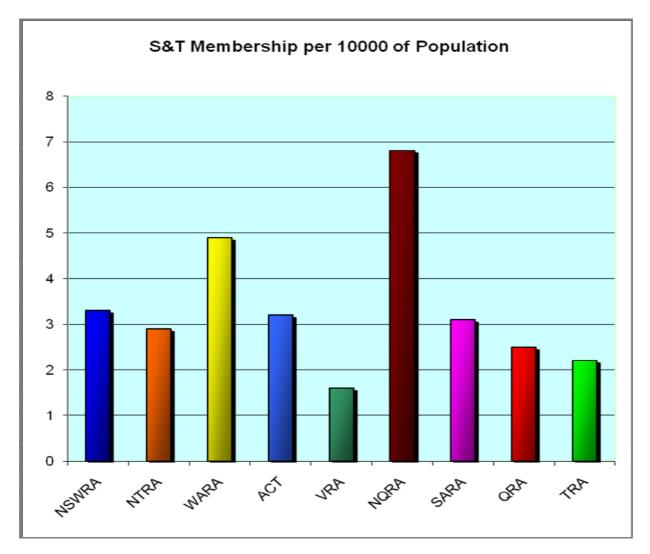
Data supplied by S	tata 9. Ta		March, 2010	or	
Association	Clubs	Clubs > 20	ions to Membership Direct Clubs < 20	Average	Total
ACT	2	2 (86)	0	43	112
NSWRA	87	47 (118)	40 (3)	26.6	2316
NQRA	15	6 (51)	9 (8)	20.5	307
NTRA	2	1 (55)	1 (10)	32.5	65
QRA	45	10 (108)	25 (0)	23.3	1051
SARA	34	6 (45)	28 (1)	14.6	498
TRA	11	1 (28)	10 (1)	9.9	109
VRA	59	14 (52)	45 (2)	15.2	893
WARA	68	19 (82)	49 (1)	16.3	1107
NRAA	323	106	207	20	6458





MEMBERSHIP REPORT – Con't

MEMBERSHIP PER 10,000 OF POPULATION Comparison between S&T Associations MARCH, 2010



COMPETITION REPORT

Director Competition Portfolio – Bruce Scott

I was appointed as a Director in December 2007. In my resume, I identified my initial goals were:

- Introduce Palma shooting domestically in preparation for the WLRC in 2011 in Brisbane,
- Seek to have NRAA adopt the recently agreed international aiming marks,
- Establish regular National Teams competition with New Zealand, and
- Examine including TR Optical (scope) shooters into our TR competitions without the need for a separate division.

As I complete my three year term as a Director, I am pleased to report that there has been significant progress made with respect to the first three goals. There appears to be limited support for TR Optical competition so I have not pursued it further. In 2010 I consolidated the gains made in the previous two years while addressing the 'competition' outputs required by our Strategic Plan.

Duties and tasks I have undertaken this year include:

- Managed the NRAA Competitions Portfolio.
- Attended all NRAA Board Meetings.
- Actively participated in the NRAA Strategic Plan development process.
- Continued discussions with NZ Chairman and NZ Competitions counterpart initiating regular AS/NZ TR Team competition.
- Attended all 2011 WLRC Committee meetings and continued the development of the October 2010 program.
- Attended NRAA 2010 National Teams Matches.
- Proposed amendments to the National Teams Matches (TR) format for consideration by S&T at the 2010 AGM.
- Refined the NRAA Chairman's Team Challenge concept and prepared for the ongoing teams matches between Australia, New Zealand and United States.
- Liaised with NRAA and Team Captains and EO on various teams issues.
- Developed a 10-year forward events schedule for the period 2010-2020.
- Confirmed the conditions for on-going NRAA F Class Teams Matches.
- Prepared a strategy for the selection of the next Australian Team Captain post 2011 World Championships.
- Actively participated on the ICFRA Target Rifle Sub-Committee.
- Initiated invitations to New Zealand and South Africa to hold to Ladies Tri-Nations in Australia in October 2010.
- Australian Under 25 Team to Word Championships 2011 called for nominations for Captain & Manager, chaired the selection sub-committee.
- 2011 Australian Veterans Rifle Team called for nominations for Captain and Manager, chaired the selection sub-committee.

Bruce Scott

GRADE	2003	2004	2005	2006	2007	2008	2009
A Grade	151	86	126	164	77	95	113
B Grade	47	15	13	34	17	14	20
C Grade	9	2	5	5	2	5	8
F Standard	25	18	19	9	16	14	25
F Open				9	8	7	7

National Queens Attendance figures

AMMUNITION REPORT

Ammunition Director's Report – John Harding

The NRAA's activities under the Ammunition portfolio are generally divided between the EO, in maintaining the day to day processing of the States' and Territories' ordering of ammunition and projectiles from our suppliers, and the Director, managing Projects, such as identifying and testing of new products from existing or new suppliers.

Ammunition and Projectile Sales

The finer detail of the NRAA's ammunition and projectiles sales activity on a State by State basis is set out below in the tabulated results for the year July 2009 to June 2010.

Analysis of this year's results in comparison to the proceeding year is worth noting and some highlights of this analysis are provided below:

- Total ammunition and projectile sales (2.77 million), for both 7.62 and 5.56, increased by 177,800, or +7.0%, on the 08-09 sales figures of 2.56 million. During the same period there was also a reasonable increase of membership of +4.3% (279) to a total of 6784.
- On an individual membership basis, each member consumed in the order of 404 rounds for 2009-10 (rds/m/a). This has been trending slightly higher each year over the past 4 years; 06-07 359rds/m/a for 6157 members, 07-08 379rds/m/a for 6489 members, and 08-09 394rds/m/a for 6505 members.
- 7.62 ammunition sales, 517,200, increased dramatically (+209,500 or +68.1%) from the previous year's total of 307,700. This was mainly due to very impressive sales of the BJD-HBC loaded round, 409,200, or nearly 80% of the total ammunition sales.
- 7.62 projectile sales also increased by about 6.0%, or +83,800, to 1.83 million.
- Consequently, the combined 7.62 ammunition and projectile sales showed a net increase of 293,300 (+14.3%) across both categories to a total figure of 2.35 million.
- On the other hand, the combined 5.56 ammunition and projectiles sales have decreased by 115,500, or -22.8%, on the previous year's figure, which is nearly a complete reversal of the increase experienced in the previous year of 136,300. As a consequence the 5.56 sales now represent only about 14.2% (390,300) of the NRAA total ammunition and projectiles business. This is down on the previous year's figure of 19.7%.

During the last two years, with the introduction of the BJD-HBC projectile, the successful development of the BJD-HBC factory loaded round and the introduction of the 80 grain A-Max projectile, there has been an on going drift away from Sierra projectiles. In percentage terms Sierra has fallen from 28% to 19%. In addition, it should be realised that without the introduction of the Sierra MkII 155grain projectile (09-10 sales of 219,000), the Sierra product lines would have most likely only accounted for 11.5% of the total sales.

BJD-HBC projectiles and ammunition sales now represent 70% of the total NRAA business, (up from 57% in 2008-09 and from 40% in 2007-08 as the BJD-MK1).

AMMUNITION REPORT Con't

Of the other product lines, A-Max is now at 7%, down from 10%, and whilst the Nosler percentage of the market was 12% in 2007-08, it fell to only 1% in 2008-09, and currently is sitting at 3% for 2009-10

Projectile Supply Issues

The NRAA's previous concerns over projectile supply have generally be allayed as the major issue of timely ordering and supply from overseas has been diminished. This has occurred, mainly due to the successful introduction and take up of the BJD-HBC projectile, in both native form and as loaded ammunition.

Expansion of the "approved" list of projectiles has also provided additional product supply from other overseas manufacturers, which has also contributed to the general easing of the potential shortages issue.

Management of Loaded Ammunition Supplies

Production of the factory loaded ammunition supplies, by Winchester, has generally met with the NRAA's requirements for the year. Whilst there have not been any major disruptions to production, some orders for the State and Territory Associations have only been completed "just in time".

However, on a positive note, with the easing of the projectile supply issue, it has now been possible to have components readily available for loading to suit Winchester's other production schedules, so it is hoped that there will be an ongoing improvement of the timely production of the NRAA's factory ammunition.

In conjunction with the clearing of back orders, general re-stocking by the State and Territory Associations, the NRAA has made provision for Winchester to manufacture a sufficient floor stock to provide a much better response time for deliveries, and generally provide additional "capacity" into the supply chain.

Sierra Mark II Factory Loaded Round Project

With the introduction of the higher ballistic coefficient projectile from Sierra, the NRAA has had a general plan to also load this projectile to factory ammunition. This position is in accordance with the general policy direction of having alternate products available to our members. At present, however, the cost differential between this product and the more cost effective Australian made BJD-HBC has precluded the NRAA from advancing this project. This situation is likely to remain up and until the Sierra MkII projectile develops a greater penetration in the market place.

80 Grain Factory Loaded Round Project

The factory production trials of the 80gr factory loaded round have not sufficiently progressed with Winchester to be able to report on a likely production schedule. The issues of achieving a balance between the SAAMI production constraints, including acceptable pressure testing results and also providing an acceptably accurate production round are still to be resolved.

AMMUNITION REPORT Con't

Whilst this item remains on the agenda for NRAA and Winchester, the NRAA has prioritised the production of the 155 factory rounds ahead of continued loading trials for the 80 grain factory round. Despite this, it is hoped that Winchester will soon be in a position to resume testing.

AMMUNITION SALES – 2009/2010

STATE	.308W Ammo	.308 HBC Ammo	Sierra 155gr P	Sierra 155gr NEW	Sierra 107gr P Inc M	Sierra 80gr P	Sierra 69gr P	Nosler 155gr P	Nosler 80gr P	BJD 155gr P	HBC 155gr P	A max 80gn P
ACT	19,500		10,800	12,000			1,000	3,000			20,000	20,800
NSW	62,500	144,200	37,200	40,000	19,100	40,000	12,000		15,000		340,000	28,800
NQLD	4,000	3,000	4,800		5,000						60,000	9,600
NT		30,000									40,000	
QLD	22,000	115,000	10,800	67,000	6,500	10,000				3,000	380,000	46,800
SA		25,000		10,000		10,000			6,500		180,000	54,000
TAS		7,000									10,000	6,000
VIC		25,000		50,000	5,000	20,000		10,000	15,000		230,000	28,600
WA		60,000	6,500	40,000	3,000	36,000	7,000	19,000	13,000		250,000	10,200
OTHER			27,400									
Totals	108,000	409,200	97,500	219,000	38,600	116,000	20,000	32,000	49,500	3,000	1,510,000	204,800

FINANCE REPORT

Finance Director's Report – Gordon Duncan

For full financial details please see the management and budget reports attached.

• I recommend that the following increases in fees be instituted at the AGM.

The affiliation fee of \$3 per person will apply from 1 July 2011.

The increase in ATR subscription \$2 per annum, will apply from 1 July 2011.

GR Duncan Finance Director

5 YEAR MEMBERSHIP COMPARISON

STATE	2005 - 06	2006 - 07	2006 - 07 Magazine	2007 - 08	2007 - 08 Magazine	2008 - 09	2008 - 09 Magazine	2009 - 10	2009 - 10 Magazine
ACT	107	126	89	121	89	114	77	116	69
NSW	1001	2431	711	2510	735	2372	698	2319	706
NQLD	273	292	138	331	148	325	147	296	114
NT	51	54	55	57	57	62	53	64	54
QLD	856	864	506	886	444	1068	472	1273	505
SA	459	470	272	457	253	450	239	472	253
TAS	129	125	54	132	46	115	41	107	41
VIC	786	787	528	886	491	891	497	1016	560
WA	377	1008	405	1109	380	1108	382	1121	383
OTHER									10
TOTAL	4039	6157	2758	6489	2643	6505	2606	6784	2695

NRAA AUDITORS REPORT

National Rifle Association of Australia Limited

-see-

Financial Report For The Year Ended 30 June 2010

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Independent Audit Report	Directors Declaration	Notes to the Financial Statements	Statement of Cash Flows	Statement of Changes in Equity	Statement of Financial Position	Statement of Comprehensive Income	Auditors' Independence Declaration	Directors Report
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Directors Report

Your directors present this report on the company for the financial year ended 30 June 2010

are The names of each person who has been a director during the year & to the date of this financial report

- John Fitzgerald (Chairman) Gordon Duncan (Company Secretary)
- John Harding
- Bruce Scott
- James Wittorff

stated Directors have been in office since the start of the financial year to the date of this report unless otherwise

Operating Result

equity interests amounted to \$(13,854) [2009: \$50,253]. The profit/(loss) of the company for the financial year after providing for income tax and eliminating outside

Review of Operations

A review of the company's operations during the financial year and the results of those operations have status the company and the expected results of those operations are expected to maintain its present level and been detailed in other reports included in the annual report. The likely developments in the operation of

Significant Changes in State Of Affairs

No significant changes in the company's state of affairs have occurred during the financial year

Principal Activities

Australia. The principal activity of the company during the year is to facilitate the sport of target rifle shooting ⊒.

No significant change in the nature of the company's activities occurred during the year

After Balance Date Events

No matters or circumstances have arisen since the end of the financial year which significantly affected may significantly affect the operations of the company, the results of those operations, or the state attairs of the company in subsequent financial years. 오, 익

Future Developments

The company expects to maintain the present status and level of operations and hence there developments in the operations in the future financial years. are no likely

Environmental Issues

Commonwealth or of a State or Territory The company's operations are not regulated by any significant environmental regulation under ۵ aw aw of the

Indemnifying Officer and Auditor

No indemnities have been given or agreed to be given or insurance premiums paid or agreed to be paid, during or since the end of the financial year, to any person who is or has been an officer or auditor of the company

John Fitzgerald 4 Gordon Duncan 4 John Harding 4 Bruce Scott 4 George Wittorff 4	Directors Attendance at Directors' Meetings Directors To Attend	George Wittorff Director • Retired School Principal • M.ED. MAN • BA • THC	Bruce Scott Director • Member ADF senior leadership group	John Harding Ammunition Director BE MOGE FIEAust	Gordon Duncan <i>Finance Director/Company Secretary</i> Chartered Accountant Partner in DGZ Chartered Accountants	John Fitzgerald Chairman Retired Company Director Fellow of the Catering Institute of Australia (FCIA)	Directors Particulars	Directors Report Proceedings On Behalf of the Company No person has applied for leave of Court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings. The company was not a party to any such proceedings during the year.
4 4 4 [©] 4	Number Attended	 Company Director of Complex Systems Research (UK) FIEA 	 Company Chairman and Director 	 CPEng (Structural) Chairman of WA Rifle Association 	 Finance Director of QLD Rifle Association 	 Chairman of NSW Rifle Association 		proceedings on behalf of the company or intervene in any for the purpose of taking responsibility on behalf of the dings during the year.

National Rifle Association of Australia Limited ABN 91 373 541 259 ەب.

Directors Report

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under Section 307C of the Corporations Act 2001 is set out on page 5.

Signed in accordance with a resolution of the Board of Directors:

John Fitzgerald Dated: 19 October 2010 alas

n Duncan www ******************

HARDING MARLIN

Auditors' Independence Declaration Under Section 307C of the Corporations Act 2001 to the Directors of National Rifle Association of Australia Limited

been: I declare that, to the best of my knowledge and belief, during the year ended 30 June 2010, there have

- Ξ No contraventions of the auditor's Independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- Ē No contraventions of any applicable code of professional conduct in relation to the audit.

HARDING MARTIN Chartered Accountants



NS HARDING

Dated: 19 October 2010

The accompanying notes form part of these financial statements.

Other comprehensive income	NET SURPLUS/(DEFICIT) AFTER INCOME	Net surplus/(deficit)	TOTAL EXPENSES	Other Expenses	Bad debts expense	NKAA Stores Security	Publication	Research and Development	Bank Charges	Travel & Accommodation	Audit Fees	Affiliations/Delegates	Electricity Promotion & Marketing	Computer Services	Rent	relepitorie Employment Costs	Repairs & Maintenance	Postage	Printing & Stationery		Board Meeting Expenses	National Queens Meeting Expenses Coaching Officiating & Development Project Expenses	Ammunition Purchases	-YDENSES	TOTAL INCOME	Other Income	Australia cup	Feam Funding	Interest Income	Capitation rees Advertising	Constant Economic Constants Fees	Ammunition Sales		
- 113 8541	(13,854)	(13,854)	1,605,190	9,114	1	286'C	27,626	2,727	1,362	15,396 10 433	7,000	5,021	5,020	4,387	2,400	95.698	11,443 6 284	3,099	5,500	45,920	27,758	1,768 95,020	1,096,765		1,591,336	45 244	or 2007	44,718	27,420	103,326	101 107	1,141,885	S	2010
	50,253	50,253	1,325,075	1,288		23,004 4 292	ç		1,787	5,624 10,164	6,600	9,304	1,618		2,200	78,983	2,406 7 973	1,327	3,478	105,006	41,160	20,200 42,832	922,631		1,375,328	16.249	ງ ວັງ	18,498	35,645	94,017	177 888	972,698	÷	2009

National Rifle Association of Australia Limited ABN 91 373 541 259

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National Rifle Association of Australia Limited ABN 91 373 541 259 Statement of Financial Position As at 30 June 2010 ø

EQUITY Retained earnings TOTAL EQUITY	NET ASSETS	CURRENT LIABILITIES Trade and other payables TOTAL CURRENT LIABILITIES TOTAL LIABILITIES	NON-CURRENT ASSETS Property, plant and equipment Investments TOTAL NON-CURRENT ASSETS TOTAL ASSETS	CURRENT ASSETS Cash and cash equivalents Trade and other receivables Inventories TOTAL CURRENT ASSETS
		7	ග	4 3 2 Note
802,216 802,216	802,216	202,189 202,189 202,189	132,739 150,000 282,739 1,004,405	2010 \$ 473,206 202,863 45,597 721,666
816,070 816,070	816,070	171,701 171,701 171,701	131,554 150,000 281,554 987,771	2009 \$ 547,646 105,841 52,730 706,217

The accompanying notes form part of these financial statements.

Financial Report – Page 7

Financial Report – Page {	of these financial statements.
Financial Report – Page 8	statements.

The accompanying notes form part of these financial stateme

National Rifle Association of Australia Limited ABN 91 373 541 259 Statement of Changes in Equity For the year ended 30 June 2010 Balance at 30 June 2010 Surplus/(deficit) from operating activities Balance at 30 June 2009 Balance at 1 July 2008 Surplus/(deficit) from operating activities Retained Earnings 802,216 (13,854)816,070 765,817 50,253 Total 802,216 (13,854) 816,070 765,817 50,253

Statement of Cash Flows For the year ended 30 June 2010

CASH FLOW FROM OPERATING ACTIVITIES Interest received Payments to suppliers and employees Receipts from customers

Proceeds from sale of property, plant and equipmen Net cash generated from / (used in) operating activities CASH FLOW FROM INVESTING ACTIVITIES

Interest paid

Payment for property, plant and equipment Proceeds from the sale of investments Payments for investments Net cash generated from / (used in) investing activities

CASH FLOW FROM FINANCING ACTIVITIES

Repayment of finance lease commitments Increase in finance lease commitments Repayments of borrowings Increase in borrowings Net cash generated from / (used in) financing activities

Net increase/(decrease) in cash held Cash at the beginning of the financial year

Cash at the end of the financial year

Note	2010 \$	2009 \$
	1,617,924 (1,708,167) 27,421 -	1,362,677 (1,481,632) 35,645 -
9	(62,822)	(83,310)
. tt	- (11,618) -	- - - (150,000)
Ċī	(11,618)	(150,000)
	(74,440) 547,646	(233,310) 780,956
2	473,206	547,646

The accompanying notes form part of these financial statements.

Notes to the Financial Statements

For the year ended 30 June 2010

NOTE 1: STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

Rifle Australia. The financial report covers National Rifle Association of Australia Limited as an individual entity. National Association of Australia Limited ŝ a company limited by guarantee, incorporated and domiciled in

conditions. Material accounting policies adopted in the preparation of t presented below and have been consistently applied unless otherwise stated. financial Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and statements containing relevant and information about transactions preparation of the financial statements are

assets and financial liabilities modified, where applicable, by the measurement at fair value of selected non-current assets, financial The financial statements have been prepared on an accrual basis and are based on historical costs

Basis of preparation

The accounting policies set out below have been consistently applied to all years presented

assets and financial liabilities modified, where applicable, by the measurement at fair value of selected non-current assets, financial The financial statements have been prepared on an accrual basis and are based on historical costs,

a) Income tax

the ax The National Rifle Association of Australia Limited is a not-for-profit organisation as defined under Income Tax Assessment Act 1997 (Commonwealth) and accordingly is exempt from income

b) Inventories

costs the basis of normal operating capacity. Costs are assigned on the basis of weighted average Inventories are measured at the lower of cost and net realisable value. Overheads are applied on

c) Property, plant and equipment

any accumulated depreciation and impairment losses Each class of property, plant and equipment is carried at cost or fair value less, where applicable

Property

depreciation for buildings on periodic, but at least triennial, valuations by external independent valuers, less subsequent could be exchanged between knowledgeable willing parties in an arm's length transaction), based Freehold land and buildings are shown at their fair value (being the amount for which an asset

materially different to fair value the directors conduct directors' valuations to ensure the land and buildings' carrying amount is not In the periods when the freehold land and buildings are not subject to an independent valuation,

Increases in the carrying amount arising from revaluation of land and buildings are credited to a the statement of comprehensive income asset are charged against fair value reserves directly in equity; all other decreases are revaluation surplus in shareholders' equity. Decrease that offset previous increases of the same charged to

carrying amount of the asset and the new amount is restated to the Any accumulated depreciation at the date of the revaluation is revalued amount of the eliminated against the asset. gross

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset

Notes to the Financial Statements

For the year ended 30 June 2010

flow incurred maintenance are charged to the income statement during the financial period in which they are as appropriate, only when it is probable that future economic benefits associated with the item will to the group and the cost of the item can be measured reliably. All other repairs and

Plant and equipment

Plant and equipment are measured on the cost basis less depreciation and impairment losses

excess of the recoverable amount from these assets. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of comprehensive income during the financial period in which they are incurred. The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in Depreciation

the company commencing from the time the asset is held ready for use. Leasehold improvements The depreciable amount of all fixed assets including building and capitalised lease assets, but excluding freehold land, is depreciated on the basis presented below and over their useful lives to useful lives of the improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated

The depreciation rates used for each class of depreciable assets are:

Plant and equipment	Office Equipment	Furniture and fittings	Buildings	Class of Fixed Asset
15%	15%	15%	5%	Depreciation Rate
Prime Cost	Prime Cost	Prime Cost	Prime Cost	Depreciation Method

balance sheet date. An asset's carrying amount is written down immediately to its reamount if the asset's carrying amount is greater than its estimated recoverable amount. The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. An asset's carrying amount is written down immediately to its recoverable

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the income statement. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings

d) Financial Instruments

Initial recognition and measurement

the company commits itself to purchase or sell the asset. contractual provisions to the instrument. For financial assets, this is the equivalent to the date that Financial assets and financial liabilities are recognised when the entity becomes party to the

expensed to profit or loss immediately instrument is classified 'at fair value through profit or loss' in which case transaction costs are Financial instruments are initially measured at fair value plus transactions costs except where the

Classification and subsequent measurement

Financial instruments are subsequently measured at either fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged or liability settled, between knowledgeable willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted

Notes to the Financial Statements

For the year ended 30 June 2010

measured at initial recognition; (ii) less principal repayments; (iii) plus or minus the cumulative amortisation of the difference, if any, and (iv) less any reduction for impairment. Amortised cost is calculated as: (i) the amount at which the financial asset or financial liability is

e) Employee benefits

on-costs. Employee benefits payable later than one year have been measured at the present have been measured at the amounts expected to be paid when the liability is settled, plus related Provision is made for the company's liability for employee benefits arising from services rendered by employees to balance date. Employee benefits that are expected to be settled within one year value of the estimated future cash outflows to be made for those benefits

f) Provisions

outflow can be reliably measured Provisions are recognised when the group has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that

g) Cash and cash equivalents

balance sheet. term highly liquid investments with original maturities overdrafts. Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-Bank overdrafts are shown within short-term borrowings in current liabilities on the of three months or less, and bank

h) Revenue

Grant revenue is recognised in the statement of comprehensive income when the entity obtains control of the grant and it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant can be measured reliably.

satisfied If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are

directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered When grant revenue is received whereby the entity incurs an obligation to deliver economic value to the contributor, otherwise the grant is recognised as income on receipt.

Donations and bequests are recognised as revenue when received

Interest revenue is recognised using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument. Dividend revenue is recognised when the

right to receive a dividend has been established.

customers Revenue from the rendering of a service is recognised upon the delivery of the service to the

All revenue is stated net of the amount of goods and services tax (GST)

i) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the

Notes to the Financial Statements For the year ended 30 June 2010

GST. amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of

Cash flows are presented in the cash flow statement on a gross basis, except for the component of investing and financing activities, which are disclosed as operating cash flows. GST

ij Comparative figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

ত Members guarantee

The company is limited by guarantee. If the company is wound up, the company's constitution states that each member is required to contribute a maximum of one hundred dollars (\$100.00) towards meeting any outstanding obligations of the company.

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Notes to the Financial Statements For the year ended 30 June 2010

Plant and equipment – at cost Less accumulated depreciation Total	Office equipment – at cost Less accumulated depreciation	Furniture and fittings – at cost Less accumulated depreciation	NOTE 5: PROPERTY, PLANT & EQUIPMENT Buildings and improvements – at cost Less accumulated depreciation	NOTE 4: INVENTORIES Projectiles and ammunition	NOTE 3: TRADE AND OTHER RECEIVABLES Trade receivables Other debtors Prepayments	NOTE 2: CASH & CASH EQUIVALENTS Cash on hand Cash at bank - cheque account Cash at bank - cash management account Term deposit
22,558 (16,863) 5,695 132,739	29,414 (15,093) 14,321	26,620 (18,284) 8,336	129,255 (24,868) 104,387	45,597 45,597	173,916 1,031 27,916 202,863	2010 \$ 300 98,394 224,512 150,000 473,206
22,558 (15,858) 6,700 131,554	24,533 (13,065) 11,468	19,883 (17,406) 2,477	129,255 (18,346) 110,909	52,730 52,730	77,094 10,349 18,398 105,841	2009 \$ 300 96,494 450,852 - 547,646

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l Report –
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NOTE 8: REMUNERATION OF AUDITOR Amounts received, or due and receivable by the auditor of the company for: Auditing the accounts Other services	NOTE 7: TRADE AND OTHER PAYABLES Trade payables Other creditors PAYG payable Superannuation payable Deposits collected Annual leave GST payable	NOTE 6: FINANCIAL ASSETS	Plant and equipment1	Office equipment		Buildings and improvements 1	Balance at 2010 the beginning of the period	14	Plant and equipment
by A	ES	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	6,700 131.554	11,468	2,477	110,909	inning period	141,718	7,880
			- 11,618	4,881	6,737	1	Additions	r	
7,000 - 7,000	60,800 36,290 5,482 2,210 89,442 13,400 (5,435) 202,189	150,000 150,000	1,005 10,433	2,028	878	6,522	Depreciation	10,164	1,180
7,260	69,352 19,900 4,144 1,247 56,307 15,130 5,621 171,701	150,000 150,000	5,695 132,739	14,321	8,336	104,387	Carry amount at the end of the period	131,554	6,700

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Notes to the Financial Statements For the year ended 30 June 2010

Office equipment

13,492

I.

2,024

11,468

2,914

I.

437

2,477

Furniture and fittings

Buildings and improvements

117,432

т

6,523

110,909

2009

the beginning of the period Balance at

Additions

Depreciation

Carry amount at the end of the period

Notes to the Financial Statements For the year ended 30 June 2010

	2010 \$	2009 \$
NOTE 9: RECONCILIATION OF CASH FLOWS FROM OPERATIONS WITH OPERATING SURPLUS/(DEFICIENCY)))	1)) 1)
Operating surplus / (deficit) Non-cash flows in operating profit:	(13,854)	50,253
Depreciation	10,433	10,164
Changes in assets and liabilities:		
(Increase)/decrease in receivables	(97,022)	(85,772)
(Increase)/decrease in inventories	7,133	(27,654)
Increase/(decrease) in payables	32,218	(38,331)
Increase/(decrease) in provisions	(1,730)	8,030
Cash flow from operations	(62,822)	(83,310)

NOTE 10: FINANCIAL RISK MANAGEMENT

(a) Financial instrument composition

National Rifle Association of Australia Limited 30/06/2010

Total financial liabilities	Financial Liabilities Trade and other payables	Total financial assets	Trade and other receivables	Account Term Deposit	Management	Cash	Cheque Account	Financial Assets Cash on hand			
<u>a</u>	-	<u>a</u>	1er 0.00%	6.30%		3.85%	unt 0.00%	sets 0.00%	%	20	Int
	0.00%								0.	2010	Weighted Average Effective Iterest Ra
	0.00%		0.00%	6.60%		5.95%	0.00%	0.00%	%	2009	Weighted Average Effective Interest Rate
E	1	525,768	202,863	ı		224,511	98,394	1	÷	2010	Floating Interest Rate
	ı	547,347	ĩ	ı		450,853	96,494		\$	2*009	Interest te
ı	t	150,000		150,000			ı	8	÷	2010	Fixed Interest Rate Maturing
1	ı	1	t	ı			ı	ı	Ś	2009	rest Rate ing
202,189	202,189	300		ı		ł	1	300	÷	2010	Non Interest Bearing
171,701	171,701	106,141	105,841	ŗ		,	T	300	\$	2009	ing
202,189	202,189	676,068	202,863	150,000		224,511	98,394	300	\$	2010	Total
171,701	171,701	653,488	105,841	ŀ		450,853	96,494	300	\$	2009	

-10

Notes to the Financial Statements For the year ended 30 June 2010

(b) Financial risk management

The company has minimal credit, liquidity, interest rate and capital risk management as it holds cash and deposits with Australian Deposit Taking Institutions. The Directors regularly review investments and cash requirements of the organisation.

The company does not have a material exposure to changes in effective interest rates

debtors under financial instruments entered into by the company The company does not have any material credit risk exposure to any single debtor or group of

(c) Net fair values

other than listed investments. The net fair values for financial assets and liabilities approximate their carrying value. No financial assets and financial liabilities are readily traded on organised markets in a standardised form

The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the balance sheet and the notes to and forming part of the accounts.

NOTE 11: CONTINGENT LIABILITIES AND ASSETS

elsewhere throughout this report. it aware of any intentions to do so. There are no known contingent liabilities and/or assets against the company that have not been disclosed elsewhere throughout this report. The company is not currently being sued or suing in its own right nor is

NOTE 12: EVENTS AFTER THE REPORTING PERIOD

performance or stability of the company. There have been no events after the reporting period that would materially influence the financial position

NOTE 13: ENTITY DETAILS

The registered office of the entity is:

National Rifle Association of Australia Limited 1485 Old Cleveland Road BELMONT QLD 4153

The principal place of business is:

National Rifle Association of Australia Limited 1485 Old Cleveland Road BELMONT QLD 4153

	John Fitzgerald Dates: 19 October 2010 Gordon Duncan	 in the Directors' opinion there are reasonable grounds to believe that the National Rifle Association of Australia Limited will be able to pay its debts as and when they become due and payable. This declaration is made in accordance with a resolution of the Board of Directors on 13 October 2010. 	 a. comply with Accounting Standards and the Corporations Regulations 2001; and b. give a true and fair view of the financial position as at 30 June 2010 and performance for the year ended on that date of the company; 	 the financial statements including the Statement of Comprehensive Income, Statement of Financial Position, Statement of Changes in Equity, Statement of Cash Flows and the Notes to the Financial Statements, are in accordance with the Corporations Act 2001 and: 	Directors Declaration For the year ended 30 June 2010 The directors of National Rifle Association of Australia Limited declare that:	National Rifle Association Limited ABN 91 373 541 259
Eisancial Bonot - Dage 18		that the National Rifle en they become due and on 13 October 2010.) and performance for	come, Statement of ows and the Notes to and:		

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HARDING MARTIN

Independent Audit Report To the Members of National Rifle Association of Australia Limited

Report on the Financial Report

We have audited the accompanying financial report of National Rifle Association of Australia Limited, which comprises the Statement of Financial Position as at 30 June 2010 and the Statement of Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flows for the year ended declaration on that date, a summary of significant accounting policies and other explanatory notes and the directors

Directors' Responsibility for the Financial Report

internal control relevant to the preparation and fair presentation of the financial report that is free from The directors of the company are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Act 2001. This responsibility includes establishing and maintaining policies; and making accounting estimates that are reasonable in the circumstances. material misstatement, whether due to fraud or error; selecting and applying appropriate accounting

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. These Auditing Standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report. presentation of the financial report in order to design audit procedures that are appropriate in the risk assessments, the auditor considers internal control relevant to the entity's preparation of the risks of material misstatement of the financial report, whether due to fraud or error. In making those the financial report. The procedures selected depend on the auditor's judgment, including the assessment An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in and fair

our audit opinion. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for

Independence

In conducting our audit, we have complied with the independence requirements of the Corporations Act 2001. We confirm that the independence declaration required by the Corporations Act 2001, provided to the directors of National Rifle Association of Australia Limited, on 13 October 2010 would be in the same terms if provided to the directors as at the date of this auditor's report.

Independent Audit Report To the Members of National Rife Association of Australia Limited Auditor's Opinion a) the financial report of National Rife Association of Australia Limited in accordance with the Corporations Act 2001, including: i giving a true and fair view of the company's financial position as at 30 June 2010 and of their performance for the year ended on that date; and ii. complying with Australian Accounting Standards (including the Australian Accounting Interpretations) and the Corporations Regulations 2001. HARDING MARTIN Chatered Accountants - View of the Corporations Regulations 2001. Date: 19 October 2010 IPSWICH QLD
Independent Audit Report To the Members of National Rifle Association of Australia Limited



MANAGEMENT ACCOUNTS 2009-2010 GORDON DUNCAN FINANCE DIRECTOR



INDEPENDENT AUDIT REPORT

FOR THE YEAR ENDED 30 JUNE 2010

47 Elanora Way Karalee Q 4306 P: 07 3294 8752

BALANCE SHEET AT 30 JUNE 2010

MEMBERS FUNDS		2009		2010
General Account Opening Balance Profit (Loss) For Year TOTAL MEMBERS FUNDS	765816 50253	\$816,069	816070 -(13854) -	\$802,216
REPRESENTED BY: CURRENT ASSETS Cash at Bank and on Hand Cash on Deposit Trade Debtors Other Debtors Stock on Hand	547645 150000 77094 28746 52730	856215	323205 300000 173916 28946 45597	871664
NON-CURRENT ASSETS		030213		071004
Furniture and Equipment At Cost Provision for Depreciation	66975 <u>46329</u>	20646	78593 50240	28353
National Headquarters Accumulated Depreciation	129255 18346		129255 24868	
TOTAL ASSETS	 	110909 \$987,770	<u> </u>	104387 \$1,004,404
CURRENT LIABILITIES				
Trade Creditors Other Creditors Provisions Employment TOTAL LIABILITIES	69353 87218 15130	171701	60800 127988 13400	202188
NET ASSETS		\$816,069		\$802,216
	=		=	

PROFIT AND LOSS STATEMENT

FOR THE YEAR ENDED 30 JUNE 2010

	2009		2010
50067 (5683) 177866 2779 6948 35645	267622	102881 -(31510) 191467 345 -(2891) 27420	287712
_			
	31937		25333
10343 14457	24800	10871 33636	44507
	11079		15596
7377 1327 427 7273 85722 2200 341 673 394	105734	6795 3099 0 6284 88110 2400 4387 958 388	112421
	(5683) 177866 2779 6948 35645 	50067 (5683) 177866 2779 6948 35645 <u>267622</u> 31937 31937 10343 14457 24800 11079 7377 1327 427 7273 85722 2200 341 673	$\begin{array}{cccccccccccccccccccccccccccccccccccc$

PROFIT AND LOSS STATEMENT

FOR THE YEAR ENDED 30 JUNE 2010

		2009		2010
Other Overheads				
Promotion and Marketing	3168		4047	
Affiliations/Delegates	8676		4397	
Audit Fees	6600		7350	
Travel and Accommodation	4742		17895	
Depreciation	10164		10433	
Sundry Expenses	(39)		1523	
Bank Charges and Taxes	1785		1362	
2011 Committee	5108		13,097	
NRAA Stores	1636		-(890)	
History Project	0		27626	
Research and Development	0		2727	
Repairs and Maintenance - Bldg	1979		11442	
Funding Contractors	0		2700	
		43819		103709
TOTAL EXPENSES	-	217369	_	301566
NET PROFIT/(LOSS)	-	\$ 50,253	_	\$(13,854)

OPERATING STATEMENT

FOR THE YEAR ENDED 30 JUNE 2010

AUSTRALIAN TARGET RIFLE

INCOME		2009		2010
Subscriptions Advertising	75684 <u>18333</u>	94017	79766 23158	102924
Editor Postage Printing and Stationery	36000 27336 41760	105096	36000 36415 46105	118520
PUBLISHING COSTS	_	\$11,079	=	\$15,596

COACHING, OFFICIATING AND DEVELOPMENT PROJECTS

FOR THE YEAR ENDED 30 JUNE 2010

INCOME		2009	2010
INCOME Grant - High Performance	-	12667	23130
EXPENDITURE			
HIGH PERFORMANCE			
Coaching	0		2946
Australia Cup	1979		-(55)
Commonwealth Games	0		3387
Under 25	3350		11005
Veterans Teams	500		0
National Teams	5389		28477
Match Rifle	0		940
International Teams	12034		7004
300 metre	0		289
F Class	570		0
		23822	53993
Total Deficiency	=	\$11,155	\$30,863

AMMUNITION TRADING STATEMENT

FOR THE YEAR ENDED 30 JUNE 2010

	2009	2010
<u>SALES</u>	972698	1141884
COST OF SALES	922631	1039003
PROFIT ON OPERATIONS	\$50,067	\$102,881

COMPETITION INCOME

NATIONAL QUEENS MEETING

FOR THE YEAR ENDED 30 JUNE 2010

		2009		2010
INCOME				
Entry Fees/Donations		31730		0
<u>EXPENDITURE</u>				
Programmes, Printing & Cards	3008		0	
Wages and Target Hire	11927		0	
Equipment Hire	584		0	
Prize Money	4000		0	
Travel, Accommodation & Entertain	1983		0	
Badges & Trophies	3781		647	
Site User Fee	975		0	
_	_	26258	_	647
<u>SURPLUS(LOSS)</u>	_	\$5,472	_	\$(647)

Note: No National Championship conducted in 2009-2010



BUDGET 2010-2011

GORDON DUNCAN FINANCE DIRECTOR

BUDGET 2010-2011

INCOME	ACTUAL 2	<u>009-2010</u>	BU	DGET 2010-2011
Capitation fees -		191000		190000
Interest		27000		25000
Ammunition				
Sales	1142000		1000000	
Purchases {10%}	1039000	103000	900000	100000
		103000		100000
Sale ICFRA Targets		-(3000)		1000
National Queens - 2009		-(1000)		4000
		4000		0000
Other Income		<u> </u>		<u> </u>
		310000		323000
<u>EXPENDITURE</u>				
Board/Council meetings		25000		30000
Insurance		44000		40000
General and travel Public liability		11000 33000		10000 35000
Fublic liability		33000		33000
Magazine				
Advertising	23000		20000	
Sale Price	80000	_	77000	
	103000	-	97000	
Printing and stationery	46000		48000	
Postage	36000		36000	
Editor	36000		36000	
	118000	15000	120000	23000
		-		
Direct Overheads				
Printing and stationery	7000		7500	
Postage	3000		4000	
Telephone, fax, internet	6000		7500	
Employment costs Repairs and maintenance	88000		90000 1000	
Computer service	0 4600		2000	
Building	-000		2000	
Rent	2400		2400	
Utilities and other	1500		1600	
		112500		116000

Other Overheads			
Legal Expenses	0	0	
Promotions and Marketing	4000	5000	
Affiliations/Delegates	4500	5000	
Audit fees	7500	7500	
Travel and accommodation	13000	12000	
Depreciation	10000	10000	
Bank charges	1500	1500	
Other expenses	6500	1500	
Chairman's Conference	5000	0	
Repairs - Building	11500	5000	
2011 Committee	13000	30000	
History Project	28000	30000	
		104500	107500
		301000	321500
Competition			
2011 Nationals Teams		4000	
Veterans teams	1000	1000	
Ladies teams	1000	1000	
Match rifle	500	500	
Australia Cup	3000	0	
International teams	6500	10000	
F class	2000	2000	
		31000	18500
		\$ 332,000	\$ 340,000
Projected Profit/Loss		-\$ 14,000	-\$ 17,000